THE INSTITUTE FOR MEDICAL LEADERSHIP

FEB 26-28
2027

Chief of Staff Boot Camp™



Better Leadership. Better Healthcare.

- Medical Staff Leaders
- Chief Medical Officers
- Hospital CEOs
- Medical Staff Managers

Equipping chiefs of staff and physician leaders with key information and skills to succeed in their complex roles.

Earn 17.5 *AMA PRA* Category 1 Credits™

FEB 26-28, 2027

REGISTER NOW

JONATHAN CLUB | LOS ANGELES

The Institute's Flagship Program | Celebrating Our 43rd Boot Camp

MedLeadership.com

Chief of Staff Boot Camp™

For almost 25 years, the Chief of Staff Boot Camp™ has combined real-world case studies, expert faculty, and peer collaboration to prepare physicians and healthcare leaders for the complex realities of medical staff leadership. Participants gain immediately applicable tools to lead more effectively within their organizations.

PROUDLY SPONSORED BY

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STRATEGIC WEALTH DESIGN

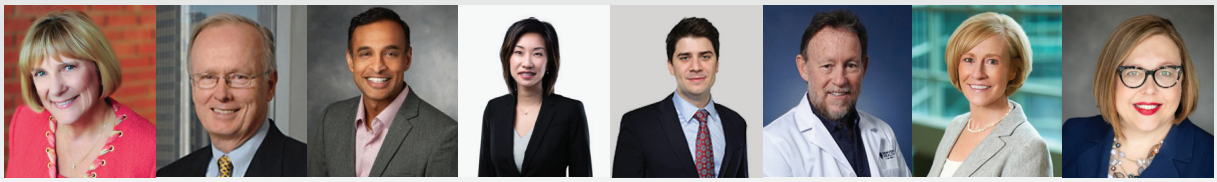
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CAMSS
California Association Medical Staff Services

PARTNERING WITH CAMSS

The Institute for Medical Leadership is pleased to partner with the California Association Medical Staff Services (CAMSS) for the 43rd Chief of Staff Boot Camp™. CAMSS supports medical staff services professionals through education, professional development, and collaboration, advancing excellence in medical staff administration and healthcare leadership.

Nationally Recognized Faculty



Gain executive-level insights from renowned industry experts on the critical issues facing physician leadership, including generational dynamics, key motivators, preventing burnout, and disruptive behavior.

LEARN FROM EXPERTS IN HEALTHCARE LEADERSHIP

Susan Reynolds, MD, PhD
President | CEO, The Institute for Medical Leadership
Program Director, Chief of Staff Boot Camp™

Lowell C. Brown, ESQ
Former Partner, Arent Fox Schiff

Jay Shah, MD
Former Chief of Medical Staff, Stanford Healthcare

Annie Chang Lee, JD
Partner, Arent Fox Schiff

Jeffrey Weston, JD
Partner, Arent Fox Schiff

Donald J. Lefkowits, MD, FACEP
Chief Medical Officer, Sentact

Sharon Beckwith
Senior Vice President, Sentact

Celeste Goff Veerkamp, MHA, CPMSM, CPCS
Director, Medical Staff Services, Rady Children's Health

MedLeadership.com/Faculty



The Boot Camp Experience

Prepare for Your Position

Responsibilites, Relationships, and Expectations

Clarify the responsibilities of medical staff leaders, administrators, and board members, and how their roles intersect. Explore physician coaching strategies to manage stress, prevent burnout, and address disruptive behavior.

Leadership Proficiency

Confidence, Clarity, and Impact

Cultivate practical managerial, operational, and interpersonal skills to improve teamwork, communication, and problem-solving while strengthening morale, efficiency, and organizational performance.

The Healthcare Landscape

Forces Reshaping Healthcare

Examine emerging trends, from the growing use of artificial intelligence to evolving regulatory

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About The Institute

Founded in 2001, The Institute for Medical Leadership provides education, coaching, and advisory services to equip physicians, executives, and leaders with the skills and strategies to navigate complexity and lead meaningful change in healthcare.

Programs and Services

- Physician Leadership Development
- Medical Executive Retreats
- Board Retreats/ Strategic Summits
- Medical Society Leadership
- Future Leaders Programs
- VirtualCMO
- Physician/ Executive Coaching
- Expert Witness Services

Our mission is to build the capacity of physician leaders so they develop innovative, collaborative, patient-centered solutions.

Advancing Medical Leadership Nationwide

800+	37	43	25+
HOSPITALS	MEDICAL SOCIETIES	BOOT CAMPS	YEARS

Chief of Staff Boot Camp™
February 26-28, 2027

REGISTER NOW

Pay Online: MedLeadership.com/Register

Call or Email: 310-948-6625 | sreynolds@medleadership.com

Mail Payment To: The Institute for Medical Leadership
201 Ocean Avenue, 1709B, Santa Monica, CA 90402



LOCATION

JONATHAN CLUB | LOS ANGELES

545 S Figueroa St
Los Angeles, CA 90071

Contact Matthew Martinez to reserve your room.

213-312-5204 | mmartinez@jc.org

TUITION

EARLY BIRD RATE ENDS JAN. 1, 2027: $2,095

Standard Tuition: $2,295

CAMMS Two Physicians: $3,442.50 (25% CAMSS Discount)

Complimentary Attendee: CEOs, Chief Medical Officers, or Medical Staff Managers may attend for free with purchase of two tickets for physicians.

Past Attendee / Referral: $2,195

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Cancellation Policy: 75% of tuition will be refunded if cancellation is received more than 30 days in advance of the program. There are no refunds for cancellations received 30 days or less in advance of the program. Tuition may be credited towards a future Chief of Staff Boot CampTM or Leadership Development Program at your institution.

Physician Accreditation: This activity has been planned and implemented in accordance with the accreditation requirements and policies of the Accreditation Council for Continuing Medical Education (ACCME) through the joint providership of CME Consultants and The Institute for Medical Leadership. CME Consultants is accredited by the ACCME to provide continuing medical education for physicians.

Credit Designation: CME Consultants designates this live activity for a maximum of 18.0 AMA PRA Category 1 CreditsTM. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

Disclosures: There is no commercial support for this activity. The planners and faculty of this activity have no relevant financial relationships to disclose.

CAMSS credit applied for.

CHIEF OF STAFF BOOT CAMP™
Feb. 26-28, 2027 | Los Angeles
310-948-6625 | medleadership.com

PROGRAM SCHEDULE (PACIFIC TIME)

FRIDAY, FEBRUARY 26, 2027

7:00 AM Registration, Welcome, Breakfast
8:00 AM Your Most Challenging Moment: Team Challenge
8:30 AM Medical Staff Leadership: Observations from a COS, CMO, and Medical Staff Attorney -Jay Shah, JD, Susan Reynolds, MD, PhD, Lowell Brown, Esq.
10:00 AM Lessons Learned as a Chief of Staff: Tips and Tricks for Success -Dr. Shah
11:00 AM Break
11:15 AM Credentialing and Privileging -Annie Lee, JD
12:15 PM Sponsored Lunch
1:15 PM Physician Coaching to Improve Quality Performance & Behavior -Dr. Reynolds
2:15 PM Disruptive Behavior and the Law -Annie Lee, Jeffrey Weston, JD
3:15 PM Break
3:30 PM Top 10 Legal Issues Medical Staff Leaders Need to Know -Annie Lee
4:30 PM Thinking Outside of the Box -Team Competition
5:30 PM Opening Reception Sponsored by Arent Fox Schiff
6:30 PM End of Day

SATURDAY, FEBRUARY 27, 2027

7:00 AM Breakfast
8:00 AM Building a Dynamic Committee through Personality Testing & Effective Meeting Management -Dr. Reynolds
9:00 AM Peer Review: How, When and Why? -Sharon Beckwith, Don Lefkowits, MD, FACEP
10:00 AM Break
10:15 AM Medical Staff Leadership as seen Through the Eyes of the Medical Staff Manager -Celeste Goff Veerkamp, MHA, CPMSM, CPCS
11:15 AM The Late Career Physician -Dr. Lefkowits, Ms. Beckwith
12:30 PM Lunch Sponsored by Sentact
1:30PM Motivating Others through Effective Communication and Emotional Intelligence -Dr. Reynolds
2:30 PM Generational Change -Dr. Reynolds
3:15 PM Break
3:30 PM How Stressed Out are You? Will Stress Make You Ill? The Holmes Rahe Survey of Life Experiences -Dr. Reynolds
4:30 PM End of Day 2

SUNDAY, FEBRUARY 28, 2027

7:00 AM Breakfast
8:00 AM So you want to be a Chief Medical Officer! -Dr. Reynolds
9:00 AM Managing Stressed Out Colleagues and Preventing Burnout -Dr. Reynolds
10:00 AM Evolving Role of Physician Well-Being Committees -Group Discussion
11:00 AM End of Program

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